Dignity Health St. Rose Dominican Neighborhood Hospitals – Blue Diamond, North Las Vegas, West Flamingo & Sahara

2022 Community Health Implementation Strategy

Adopted November 2022





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At-a-Glance Summary

Community Served	 Dignity Health – St. Rose Dominican provides health services throughout Clark County. Clark County is the most populous county in Nevada, accounting for nearly three-quarters of the state's residents with a total population of 2,326,403. While Clark County's core population has increased in the last decade, its diversity has also increased. For example, Non-Hispanic white individuals no longer account for most of the population. Hispanic and Asian residents have larger shares of the population in Clark County than in the state of Nevada or in the United States. 		
Significant Community Health Needs Being Addressed	The significant community health needs the hospital is helping to address and that form the basis of this document were identified in the hospital's most recent Community Health Needs Assessment (CHNA). Needs being addressed by strategies and programs are:• Access to Care • Chronic Disease• Transportation • Funding		
Strategies and Programs to Address Needs	 The hospital intends to take several actions and dedicate resources to the following needs, including: <u>Access to care</u>: Nevada Health Link & Medicaid Enrollment, Medicare Assistance Program, Helping Hands Program, GME Family & Internal Medicine Clinics, Engelstad Foundation RED Rose Program Navigation, Pathways Program, Patient Financial Assistance, Community Health Improvement Grants <u>Chronic Disease</u>: Diabetes Programs, HIV Programs, Innovative Heart Health, Cognitive Stimulation Therapy, Prevention Programs, Chronic Disease Self-Management Programs, Better Breathers, Englestad RED Rose Breast Cancer Program, Pathways Program, Mental & Behavioral Health Programs, Community Health Improvement Grants <u>Transportation</u>: Helping Hands of Henderson Program, Golden Grocery, Pathways Program, Community Health Improvement Grants <u>Funding</u>: Community Health Improvement Grants, Legislative Advocacy, Community Health Improvement Grants 		
Anticipated Impact			

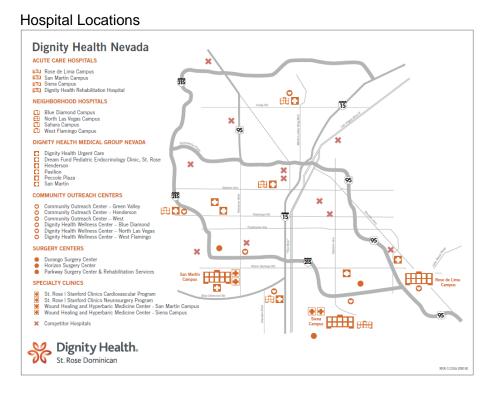
	 Transport clients to care and needed services Increase access to healthy foods Provide support and counseling Provide primary care services Cancer Screening and Diagnosis Provide funding, support and collaboration
Planned Collaboration	Crucial partners identified: Nevada Health Link Southern Nevada Health District Aging and Disability Services Division (ADSD) Ryan White HIV Program State of Nevada Department of Health and Human Services Regional Transportation Commission City of Henderson City of Las Vegas Comagine UNLV, UNR, Roseman, CSN & Touro Mexican and El Salvadorian Consulates

This document is publicly available online at strosehospitals.org. Written comments on this report can be submitted to Dignity Health – St. Rose Dominican Community Health Program at 2651 Paseo Verde Parkway, Suite 180, Henderson, NV 89074 or by e-mail to holly.lyman@dignityhealth.org.

Our Hospital and the Community Served

About the Hospital

Dignity Health – St. Rose Dominican is a part of CommonSpirit Health, one of the largest nonprofit health systems in the U.S., with more than 1,000 care sites in 21 states coast to coast, serving 20 million patients in big cities and small towns across America.



As the community's only not-for-profit, faith-based hospital system, the St. Rose Dominican hospitals are guided by the vision and core values of the Adrian Dominican Sisters and Dignity Health.



Rose de Lima Campus on opening day, 1947

Nevada's only faith-based, non-profit hospital system, Dignity Health-St. Rose Dominican is guided by the vision and core values of CommonSpirit Health, Dignity Health, and the Adrian Dominican Sisters who founded our ministry more than 75 years ago. Seven brave women, all Sisters of the Adrian Dominican Order, traveled by train from Adrian Michigan. Arriving in Henderson, Nevada, in the summer of 1947, they assumed operations of a small community hospital previously run by the U.S. Government during World War II.

Over the past seven decades, the community ministry initiated by that small group of women within the walls of a modest hospital has grown with the southern Nevada community to become a multi-faceted and highly respected healthcare system. Dignity Health-St. Rose Dominican now operates three acute hospital campuses in the Las Vegas valley and employs more than 3,500 health care professionals.

Dignity Health-St. Rose Dominican is committed to furthering the healing ministry of Jesus. We dedicate our resources to:

- Delivering compassionate, high-quality, affordable health services
- Serving and advocating for our sisters and brothers who are poor and disenfranchised
- Partnering with others in the community to improve the quality of life

The Rose de Lima Campus

More than 75 years after its founding, the Rose de Lima Campus remains a vital part of the Henderson community, providing 24/7 Emergency Room services, diagnostic imaging, and a limited number of inpatient beds. Originally built in 1943 and operated by the U.S. government during World War II, Basic Magnesium Hospital was renamed Rose de Lima Hospital in 1947, when the Dominican Sisters of Adrian agreed to assume operation of the hospital and care for the community. The hospital has remained in continuous operation in its original location providing compassionate care for the Henderson community. Following a multi-year transition into a small hospital, the downtown Henderson campus is now also home to:

- The Dignity Health Education Center for the Nevada Market, providing New Employee and New Leader orientation training, clinical staff training and ongoing education to maintain certifications.
- The Dignity Health Henderson Wellness Outreach Center, which provides life-long care for the local families through a variety of free and low-cost fitness and education classes and other services
- More than 100 Dignity Health Nevada support staff, who provide Compliance, Medical Records, Marketing & Communications and many other essential services.

The Siena Campus

The Siena Campus, the second and largest St. Rose Dominican Hospital in southern Nevada, opened its doors in a rapidly growing Henderson community in 2000. The 326-bed hospital is a Level 3 Trauma Center, operates a Level III Neonatal Intensive Care Unit, and is home to Henderson's only Pediatric Emergency Room and Pediatric Intensive Care Unit.

In June 2021, the hospital was the first in Nevada to achieve accreditation as a Center of Excellence in Robotic Surgery by Surgical Review Corporation, an independent, not-for-profit organization that administers best-in-class accreditation programs for medical facilities and professionals. Siena has also been accredited as a Comprehensive Center by the Metabolic

and Bariatric Surgery Accreditation and Quality Improvement Program, a joint Quality Program of the American College of Surgeons and the American Society for Metabolic and Bariatric Surgery.

Among many honors and awards over the past two decades, U.S. News & World Report, the global authority in hospital rankings and consumer advice, recently named the Siena Campus as a 2022-2023 High Performing hospital for six different condition categories, more than any other southern Nevada hospital. High Performing is the highest award a hospital can earn in the U.S. News' Best Hospitals Procedures & Conditions ratings.

The San Martín Campus

The 30-acre San Martin Campus began providing care amidst the expansive residential growth of the southwest Las Vegas valley in 2006. The 147-bed facility provides 24-hour Emergency Department services, Diagnostic Imaging, Robotic Surgical Suites, Cardiac Catheterization and Electrophysiology Lab, Orthopedics, Cardiovascular and Neurologic Services. The San Martin surgical staff recently achieved accreditation as a Center of Excellence in Robotic Surgery by Surgical Review Corporation.

San Martín prides itself as a safe and comfortable place for families to grow and is consistently ranked by the readers of the Las Vegas Review-Journal in the Best Place to Have a Baby category of the Best of Las Vegas Poll. San Martín is one of the only hospitals in southern Nevada with Laborists on duty 24/7, and Birthing Suites where mothers remain in the same room throughout Labor, Delivery, Recovery, and Post-partum.

In 2014, San Martín was the first hospital in southern Nevada to earn the prestigious Baby-Friendly designation, demonstrating adherence to the highest standards of care for breastfeeding mothers and their babies, based on evidence-based practices recommended by the World Health Organization and UNICEF.

In addition to its acute-care hospitals, Dignity Health Nevada provides a variety of health care services, including,

- Primary and specialty care services from the Dignity Health Medical Group
- Four Dignity Health Neighborhood Hospitals offering Emergency Department services and in-patient facilities in underserved areas of our community
- Six Dignity Health Wellness centers which provide free or low-cost classes, services, and activities for all ages across a wide range of health-related topics
- Nineteen Dignity Health Physical Therapy offering outpatient physical therapy and a wide range of rehabilitation services
- Dignity Health Rehabilitation Hospital, a 60-bed rehabilitation hospital providing highly specialized care, advanced treatment, and leading-edge technologies following severe injury or illness.

Dignity Health-St. Rose Dominican is part of CommonSpirit Health, a nonprofit, Catholic health system dedicated to advancing health for all people. It was created in February 2019 by Catholic Health Initiatives and Dignity Health. With its national office in Chicago and a team of approximately 150,000 employees and 25,000 physicians and advanced practice clinicians, CommonSpirit Health operates 140 hospitals and more than 1,500 care sites across 21 states.

Our Mission

The hospital's dedication to assessing significant community health needs and helping to address them in conjunction with the community is in keeping with its mission. As CommonSpirit Health, we make the healing presence of God known in our world by improving the health of the people we serve, especially those who are vulnerable, while we advance social justice for all.

Financial Assistance for Medically Necessary Care

It is the policy of CommonSpirit Health to provide, without discrimination, emergency medical care and medically necessary care in CommonSpirit hospital facilities to all patients, without regard to a patient's financial ability to pay. This hospital has a financial assistance policy that describes the assistance provided to patients for whom it would be a financial hardship to fully pay the expected out-of-pocket expenses for such care, and who meet the eligibility criteria for

such assistance. The financial assistance policy, a plain language summary and related materials are available in multiple languages on the hospital's website.

Description of the Community Served

Dignity Health – St. Rose Dominican serves Clark County. A summary description of the community is below. Additional details can be found in the CHNA report online.

The geographic area for this CHA is Clark County, the common community for all partners participating in the CHA collaborative. Clark County is the nation's 14th largest county that serves more than 2.3 million citizens and more than 46 million visitors a year. Clark County serves a community living in rural or urban areas. A key component of the county's economy is tourism, and among its largest industries are accommodation and food service, retail trade and health care and social assistance.



All counties within Nevada have had tremendous population growth within the last decade. However, the majority of the population remains within Clark County, and it continues to grow. Between 2015 and 2021 Clark County's population grew from 2.11 million to 2.32 million. Clark County comprises only 7% (8,091 square miles) of Nevada's land mass (110,567 square miles) but contains 72% of the state's total population. Because of Clark County's contribution to the state population, caution should be exercised when comparing the county to the state.

Dignity Health - St. Rose Dominican also serves an increasingly diverse population. The largest racial group, White (non-Hispanic/Latino ethnicity), makes up 39.9% of the population, followed by the populations identifying as Black or African American (12%) and as Asian (10.8%). Notably, 32.8% of Clark County residents identify as Hispanic or Latino, a higher percentage

than seen across Nevada and much higher than the rest of the U.S. (U.S. Census Bureau). Two-thirds of Clark County residents spoke only English at home as of 2014. Among the remaining third, the residents spoke Spanish or Spanish Creole at home.

It is well known that educational attainment and poverty impact health. Data from 2014-2018 show slightly lower levels of education among Clark County residents (85.9%) than the nation as a whole (88.3%). In addition, education is unevenly distributed within the county with 26.8% of Whites having at least a bachelor's degree compared to 8.6% of Hispanics (U.S. Census Bureau). Clark County's poverty level increased from 10.9% (2005-2018) to 14.1%. The poverty level increased even more for children under the age of 18 from 15.2% to 23% during the same time period. Females between 25 and 34 are the largest demographic living in poverty, followed by females between 18 and 24.

(Sources: http://datausa.io/profile/geo/clark-county-nv/#economy; U.S. Census Bureau. American Community Survey. [Internet]. Available from: http://www.census.gov/acs/www/data/data-tables-and-tools/american-factfinder/)

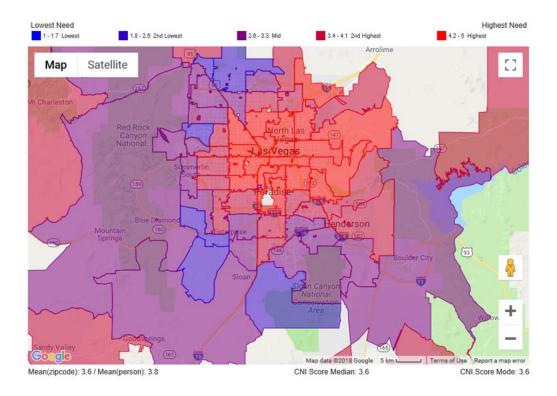
Community Demographics – Clark County **Total Population** 2,326,403 **Race** White - Non-Hispanic 39.9% Black/African American - Non-Hispanic 12% Hispanic or Latino 32.8% Asian/Pacific Islander 10.8% All Others 4.7%

% Below Poverty 9.9% Unemployment 6.0% No High School Diploma 14.0% Medicaid (household) 10.1% Uninsured (household) 5.5% Source: Claritas Pop-Facts® 2021; SG2 Market Demographic Module

Community Need Index

One tool used to assess health need is the Community Need Index (CNI) created and made publicly available by Dignity Health and IBM Watson Health. The CNI analyzes data at the zip code level on five factors known to contribute or be barriers to health care access: income, culture/language, education, housing status, and insurance coverage.

Scores from 1.0 (lowest barriers) to 5.0 (highest barriers) for each factor are averaged to calculate a CNI score for each zip code in the community. Research has shown that communities with the highest CNI scores experience twice the rate of hospital admissions for ambulatory care sensitive conditions as those with the lowest scores.



Community Assessment and Significant Needs

The health issues that form the basis of the hospital's community health implementation strategy and programs were identified in the most recent CHNA report, which was adopted in May 2022. The CHNA contains several key elements, including:

- Description of the assessed community served by the hospital;
- Description of assessment processes and methods;
- Presentation of data, information and findings, including significant community health needs;
- Community resources potentially available to help address identified needs; and
- Discussion of impacts of actions taken by the hospital since the preceding CHNA.

Additional detail about the needs assessment process and findings can be found in the CHNA report, which is publicly available on the hospital's website or upon request from the hospital, using the contact information in the At-a-Glance Summary.

Significant Health Needs

The CHNA identified the significant needs in the table below, which also indicates which needs the hospital intends to address. Identified needs may include specific health conditions, behaviors and health care services, and also health-related social needs that have an impact on health and well-being.

Significant Health Need	Description	Intend to Address?
Access To Care	Promoting health equity within access to care is important as everyone has the right to be healthy. Health should not depend on the ZIP code, economic status, or color of skin of an individual. Having access to care helps address disparities while it is the first step in creating a more equitable health system that improves the physical, social, and mental health for everyone in the community.	•
Chronic Disease	Chronic diseases are long-lasting illnesses that persist over a long period of time and require on-going medical attention, limited activities of daily living, or both. Between 2016-2018, chronic diseases ranked consistently among the top ten causes of death in Clark County. Social determinants of health, such as safe housing; job opportunities; discrimination and violence; language and literacy skills have an impact on the prevalence of chronic diseases in the community. Having appropriate resources to decrease chronic disease in the community is important, as it will promote programs and interventions.	•
Transportation	Having transportation to and from health care services can improve health as well as health equity, which can reduce air pollution and increase physical activity. Reliable access to transportation can increase employment rates, access to healthy foods, access to health care providers and facilities, and access to parks and recreation for a healthy lifestyle. The assessment identified the high cost of transportation, accessibility to transportation and an insufficient utilization of transportation funding as areas to address.	•
Funding	Having appropriate public health funding will aid in grants that help reduce issues of Southern Nevada and aid in promoting programs and initiatives. With improvement to transparency with public health funding for key stakeholders and the public, it provides knowledge for individuals in the decision-making process. A high unemployment rate, high health care and transportation costs, limited public health funding, and lack of education funding, have been identified as funding focus areas.	•

2022 Implementation Strategy

This section presents strategies and program activities the four Neighborhood Hospitals intend to deliver, fund or collaborate with others on to address significant community health needs over the next three years, including resources for and anticipated impacts of these activities.

Planned activities are consistent with current significant needs and the hospital's mission and capabilities. The hospital may amend the plan as circumstances warrant, such as changes in community needs or resources to address them.

Creating the Implementation Strategy

The hospital is dedicated to improving community health and delivering community benefit with the engagement of its management team, board, clinicians and staff, and in collaboration with community partners.

Hospital and health system participants included:

- Community Health Leadership Team
- Community Health Advisory Committee
- Community Boards Dignity Health, Emerus, Select Medical
- Mission Integration
- Care Coordination Team
- Radiology
- GME Program
- Legislative Advocacy Committee & System Director of Nevada Government Relations
- Dignity Health Foundation
- Community Health Improvement Grants Committee
- Dignity Health Medical Group

Community input or contributions to this implementation strategy included

- Dignity Health Community Health Advisory Committee with Community Representatives
- Southern Nevada Health District CHIP Steering Committee
- Community Boards Dignity Health, Emerus, Select Medical
- Ryan White
- Comagine Pathways HUB
- Aging and Disability Services Division (ADSD)
- Nevada Health Link
- State of Nevada Division of Public and Behavioral Health



The programs and initiatives described here were selected on the basis of:

- 1. Existing Dignity Health St. Rose Dominican programs with evidence of success/impact.
- 2. Researched effective interventions through meeting with key partners and began implementation of new programs.
- 3. Focused the Dignity Health Grants on the CHNA priorities to leverage the skills and capabilities of community partners.
- 4. Access to appropriate skills or resources.

Community Health Strategic Objectives

The hospital believes that program activities to help address significant community health needs should reflect a strategic use of resources and engagement of participants both inside and outside of the health care delivery system.

CommonSpirit Health has established four core strategic objectives for community health improvement activities. These objectives help to ensure that our program activities overall address strategic aims while meeting locally-identified needs.





Create robust alignment with multiple departments and programmatic integration with relevant strategic initiatives to optimize system resources for advancing community health.

Work with community members and agency partners to strengthen the capacity and resiliency of local ecosystems of health, public health, and social services.



Inspire, Innovate and Scale High Impact Initiatives Scale initiatives that complement conventional care to be proactive and community-centered, and strengthen the connection between clinical care and social health.

Partner, invest in and catalyze the expansion of evidencebased programs and innovative solutions that improve community health and well-being.

Strategies and Program Activities by Health Need

Health	Need: Access to Care				
Anticipated Impact (Goal)	Gains in public or private health care coverag access and navigate the health care system; home-bound seniors;				
Strategy or	Summary Description	Strategic Objecti		Objectives	
Program		Alignment & Integration	Clinical - Community Linkages	Capacity for Equitable Communities	Innovation & Impact
Nevada Health Link & Medicaid	 Enrollment assistance for uninsured individuals and families in Nevada Health Link plans and Medicaid. 	•	•	•	•
Helping Hands Program	 Provide home-bound seniors with transportation to doctor appointments, pharmacy, grocery and other needs. 	•	•	•	•
Medicare Assistance Program	• Free, unbiased, local help with: Comparing Medicare health or drug plans and exploring options; finding and applying for programs that help with Medicare costs; protecting, detecting, and reporting healthcare fraud, errors, and abuse.	•	•	•	•
GME Family and Internal Medicine Resident Clinics	 The residents will care for continuity patients in the outpatient setting. They will be the doctor of record for a panel of patients and provide all care for those patients under the supervision of an attending physician. They will provide prenatal, pediatric, adult, and geriatric care at this site. During their training, residents will increase access to care for an underserved population in North Las Vegas and Henderson. The IM Primary Care Track residents will provide person-centered care to underserved patients, connect patients to Wellness Center resources to address social determinants that complicate their care, and volunteer and advocate for systemic change to address disparities. 	•	•	•	•

Health	Need: Access to Care				
Pathways Community HUB	• A sustainable evidence-based model that leverages community health workers (CHWs) to orchestrate care for high-risk individuals and connect them to community resources to meet their health and social needs. The model provides a centralized system to track standardized services and tie payments to outcomes that improve the health of vulnerable and underserved populations.	•	•	•	•
Engelstad Foundation RED Rose	 Breast cancer screening and navigation for uninsured and/or undocumented women 	•	•	•	•
Planned Resources	The hospital will provide Enrollment Navigators, Medicare Counselors, Community Health Workers, clinical services, Community Health Improvement Grants, 6 wellness centers, grant writer and program management support for these initiatives.				
Planned Collaborators	The hospital will partner with Nevada Health I of Boulder City, State of Nevada Department Nevada WIC, Aging and Disability Services, Transportation Commission, Southern Nevad Libraries, Senior Centers, Local Churches, C. for Prisoners	of Welfar Fund for a la Health I	e and Soc a Healthy District, N	ial Service Nevada, F ye County	es, Regional , Public

Health Need: Chronic Disease					
Anticipated Impact (Goal)	Expand access to evidence-based programs to prevent, educate and manage chronic disease. Increase access to minority groups.				
		Strategic Objectives			
Stratogy or	Summary Description		j		
Strategy or Program	Summary Description	Alignment & Integration	Clinical - Community Linkages	Capacity for Equitable Communities	Innovation & Impact

Heal	th Need: Chronic Disease				
	 ADCES Program Diabetes Self-Management Program (Available in Spanish) Diabetes Conversation Map Medication Therapy Management Nevada Quality Technical and Assistance Center 				
HIV	 Positive Self-Management for HIV Medical Nutrition Therapy Medication Therapy Management Medical Case Management Food Bank Psychosocial Support Group 	•	•	•	•
Innovative Heart Health	 Self-Measured Blood Pressure Program Healthy Hearts Club Eating for a Healthy Heart Fruit and Vegetable Prescription Program Healthy Heart Program Buena Salud Para Un Corazon Sano Viva Saludable Pop-up Farmer's Stand Rural Medical Nutrition Therapy 	•	•	•	•
Cognitive Stimulation Therapy	Group intervention for individuals with mild to moderate dementia. Evidence-based program reduces the progression of dementia.	•	•	•	•
Prevention of Chronic Disease	 Enhance Fitness – 21 sessions per week Stepping On Fall Prevention Nutrition Education & Consultation Freedom from Smoking Meditation Other Fitness: Tai Chi, Bingocize, Yoga (Chair, Gentle, TRY, Yin, Mixed-Level, Vinyasa Flow), Walking Club, High Fitness, UpBeat Barre, Surge Strength, Zumba 	•	•	•	•
Parkinson's Disease	Tai Ji Quan Movement for Better Balance	•	•	•	•
CDSME	 Chronic Disease Self-Management Program Cancer Thriving & Surviving Chronic Pain Self-Management 	•	•	•	•

Heal	th Need: Chronic Disease				
COPD	Better Breathers	•	•	•	•
Breast Cancer	 Englestad RED Rose Program provides clinical breast exams, mammograms, ultrasounds and biopsies for uninsured women 	•	•	•	•
Pathways Community Hub	• A sustainable evidence-based model that leverages community health workers (CHWs) to orchestrate care for high-risk individuals and connect them to community resources to meet their health and social needs. The model provides a centralized system to track standardized services and tie payments to outcomes that improve the health of vulnerable and underserved populations.	•	•	•	•
Mental & Behavioral Health	 Senior Peer Counseling Powerful Tools for Caregivers Mental Health First Aid Safe Talk Support Groups – AA, NA, SMART Recovery PMAD 	•	•	•	•
Planned Resources	The hospital will provide nurse/registered dietitian certified diabetes educators, pharmacist, community health educators, fitness instructors, community health workers, Community Health Improvement Grants, 6 wellness centers, grant writer and program management support for these initiatives.				h
Planned Collaborators	The hospital will partner with Nevada Promise, State of Nevada, ADCES, CDC, QTAC, YMCA, Nevada Health Centers, Dignity Health Medical Group, Nevada Diabetes Stakeholder group, Comagine Health, Cardiac Rehab, Wound Care, University of Nevada Cooperative Extension, Holy Family Catholic Church, North Las Vegas Church of Christ, Mexican and El Salvadoran Consulate REACH Program, Navi Health, Inpatient Case Managers/Dietitians, Physician groups-cardiology, nephrology, internal medicine, and optometry, College of Southern Nevada, Roseman School of Pharmacy, University of Nevada Las Vegas, Remnant Ministries, Nevada Diabetes Association, Dignity Health Heart & Vascular, UNR Sanford Center, Touro University, College of Southern Nevada CHW Program, State of Nevada Department of Public and Behavioral Health, Aging and Disabilities Service Division, Ryan White Part A Program, Cleveland Clinic Lou Ruvo Center for Brain Health, OLLIE, City of Henderson Parks & Recreation, Nye County Communities Coalition, Nye County Health and Human Services, William N. Pennington Life Center, University of Nevada Reno, Access to Health Care Network, Nevada Health Centers, Volunteers in Medicine of Southern Nevada, Community Counseling Center, Aid				

(++ +	Heal	th Need: Chronic Disease
		Heath Foundation, Southern Nevada Health District, Aid for AIDS of Nevada, The Center- LGBTQ, Huntridge Family Clinic, UMC Healthy Living Institute, UMC Wellness Center, Nevada AIDS Research and Education Society (NARES), Pacific AIDS Education and Training Center, Healthy Communities Coalition – Dayton and Lyon County, Eye Care 4 Kids, Nevada Cancer Coalition

Healt	h Need: Transportation				
Anticipated Impact (Goal)	Assist in meeting the needs of seniors living independent in their homes, thereby postponiliving. The program provides supplemental granities, access to physicians, food, pharmac the seniors to maintain an independent and h	ing the costly expense of assisted oceries to low-income/homebound y and other needed services to allow			isted bound
0	O		Strategie	c Objective	es
Strategy or Program	Summary Description	Alignment & Integration	Clinical - Community Linkages	Capacity for Equitable Communities	Innovation & Impact
Helping Hands of Henderson	 Provide 500 clients with over 9000 round-trip rides per year to medical appointments, grocery store, pharmacy and other needed services 	•	•	•	•
Community Health Improvement Grants	 Community Improvement Grant to expand transportation services 	•	•	•	•
Golden Grocery	Deliver food to homebound seniors	•	•	•	•
Pathways Community Hub	 A sustainable evidence-based model that leverages community health workers (CHWs) to orchestrate care for high-risk individuals and connect them to community resources to meet their health and social needs. The model provides a centralized system to track standardized services and tie payments to outcomes that improve the health of vulnerable and underserved populations. 	•	•	•	•

Healt	h Need: Transportation
Planned Resources	The hospital will provide drivers, vans, community health workers, food pantry, Community Health Improvement Grants, grant writer and program management support for these initiatives.
Planned Collaborators	The hospital will partner with Aging and Disability Services Division (ADSD), Regional Transportation Commission (RTC), Fund for a Healthy Nevada, Three Square Food Bank, MGM Grand Resorts Foundation, Caesars Entertainment, Wells Fargo, Lend a Hand of Boulder City, Helping Hands of Vegas Valley, City of Henderson, HopeLink Family Resource Center.

Healtl	n Need: Funding					
Anticipated Impact (Goal)	Public health funding will aid in grants that he With improvement to transparency with public and the public, it provides knowledge for indiv A high unemployment rate, high health care a health funding, and lack of education funding areas.	health fu viduals in and transp	Inding for the decisi	key stake on-making costs, limit	holders g process. ed public	
Strate my en			Strategic Objectives			
Strategy or Program	Summary Description	Alignment & Integration	Clinical - Community Linkages	Capacity for Equitable Communities	Innovation & Impact	
Community Health Improvement Grants	 Provide over \$300,000 in grant funding per year to local non-profit partners 	•	•	•	•	
Legislative Advocacy	 Support legislation to fund public health initiatives in coordination with the Nevada State Public Health Resource Office Transparency with public health funding Telehealth Parity Medicaid Integrated Care Model 	•	•	•	•	
Grant Writing	• Full-time grant writer will work to secure additional funding for priority programs in the community.	•	•	•	•	

Healt	h Need: Funding				
Collaborative Partnerships	 Work with local coalitions and partners to secure additional funding for Nevada 	•	•	•	•
Pathways Community Hub	 CHW reimbursement and HUB sustainability. A sustainable evidence-based model that leverages community health workers (CHWs) to orchestrate care for high-risk individuals and connect them to community resources to meet their health and social needs. The model provides a centralized system to track standardized services and tie payments to outcomes that improve the health of vulnerable and underserved populations. 	•	•	•	•
Planned Resources	The hospital will provide a full-time grant write Community Health Improvement Grants, atter support to partners.				
Planned Collaborators	The hospital will partner with Maternal Child H Coalition, PACT Coalition, CARE Coalition, N Nevada Minority Health & Equity Coalition, An Policy Council on Human Trafficking, Souther Trafficking, Southern Nevada Regional Traun Public Health Advisory Board, Nevada Hospit	levada Pu merican ⊢ rn Nevada na Adviso	iblic Heali leart Asso a Task Fo ry Board,	h Associa ociation, N rce on Hu	ation, Ievada Iman

Program Highlights

Medicaid & Neva	ada Health Link Enrollment
Significant Health Needs Addressed	 Access to Care Chronic Disease Transportation Funding
Program Description	Dignity Health St. Rose Dominican has six trained and licensed Exchange Enrollment Facilitators (EEF) who will assist the uninsured with enrollment in Medicaid, CHIP or a qualified Health Plan.
Community Benefit Category	A3-d. Health Care Support Services – Enrollment Assistance
Planned Actions for 202	2 - 2024
Program Goal / Anticipated Impact	Reduce the number of uninsured adults and children in southern Nevada
Measurable Objective(s) with Indicator(s)	 Total individuals enrolled in Medicaid, CHIP or a Qualified Health Plan Total individuals provided resources and information from our existing WIC, RED Rose, WomensCare, Neighborhood Hospital and St. Rose Campus uninsured clients. Total events attended Total collaborations with community partners
Intervention Actions for Achieving Goal	 Achieve NHL grant outcomes to secure ongoing funding Train staff, maintain licenses (11 Enrollment Facilitators) Identify and reach at-risk populations who need healthcare 1,200 outreach activities and events Marketing in REACH and through all programs Staff one EEF at all 6 of our Community Wellness Centers
Planned Collaboration	Nevada Health Link, State of Nevada Department of Welfare and Social Services, Cardenas Markets, United Labor Agency of Nevada, Nevada JobConnect, Nevada WIC, Family Law Self Help Center, ImpactNV, NAMI, Latin Chamber of Commerce, YMCA, Pearson Community Center, Acelero Head Start, Station Casinos, PACT Coalition, NAACP, Serenity Club, CARE Coalition, Hope for Prisoners, NV Medicare, One-Stop Career Centers, Mexican and El Salvador Consulates, Volunteers in Medicine

Helping Hands	
Significant Health Needs Addressed	 ✓ Access to Care □ Chronic Disease ✓ Transportation □ Funding
Program Description	Helping Hands of Henderson assists homebound individuals 60 years of age and older who live in Henderson with transportation to medical/dental/optical appointments, prescription drop off/pickup, grocery shopping, food pantry, congregate meals and social activities.
Community Benefit Category	A3. Health Care Support Services
Planned Actions for 202	2 – 2024
Program Goal / Anticipated Impact	Assist in meeting the needs of seniors living in Henderson so they can remain independent in their homes thereby postponing the costly expense of assisted living. The program provides access to physicians, food, pharmacy and other needed services to allow the senior to maintain an independent and healthy life.
Measurable Objective(s) with Indicator(s)	 Total unduplicated clients Total round trip rides Referrals Total active volunteers Total Golden Grocery Senior Food Bank Participants As a result of Helping Hands Services, clients will report: 100% able to access food 95% were able to maintain medical appointments 100% will report an increase in feelings of independence
Intervention Actions for Achieving Goal	 Enroll/reassess 525 clients Recruit and maintain an active volunteer base of 50 or more Reduce waiting list Provide 5,000 community referrals and 500 reassurance calls Increase grant funding Increase Golden Grocery Senior Food Bank clients
Planned Collaboration	Aging and Disability Services Division (ADSD), Regional Transportation Commission (RTC), Fund for a Healthy Nevada, Three Square Food Bank, MGM Resorts, Lend a Hand of Boulder City, Caesars Foundation, Helping Hands of Vegas Valley, Southern Nevada Transit Coalition, Archwell Health Services, Nevada Hand, Desert Willow Community Center, City of Henderson

Engelstad FoundationRED Rose	
Significant Health Needs Addressed	 Access to Care Chronic Disease Transportation Funding
Program Description	The RED Rose program provides free mammography, ultrasound, biopsy and surgical consultations for individuals 49 years and younger who are uninsured or underinsured. The bi-lingual Breast Health Navigator coordinates care from screening to treatment. Support services are also available, such as payment of monthly utilities, transportation costs, groceries, rent and other incidentals while fighting breast cancer. In addition all Navigators are trained Nevada Health Link Enrollment Facilitators and enroll clients into the appropriate plan.
Community Benefit Category	A2. Community-based clinical services
Planned Actions for 202	2 - 2024
Program Goal / Anticipated Impact	Increase breast cancer screening rates to diagnose breast cancer as early as possible for uninsured and/or undocumented clients.
Measurable Objective(s) with Indicator(s)	Total Eligibility Screenings Total Clinical Breast Exams Total Mammograms Total Ultrasounds Total Biopsies Total Malignancies detected Total Cancer diagnosis Total Breast Surgeries Total Breast Surgeries Total Temporary Financial Assistance Provided
Intervention Actions for Achieving Goal	 Fundraise and secure grants to provide services Increase marketing through REACH magazine and media Attend 100 events which reach the uninsured and undocumented Collaborate with key partners to reach women in need.
Planned Collaboration	Engelstad Family Foundation, Susan G. Komen Nevada, Radiology Associates, Southern Nevada Surgery Specialists, St. Rose Outpatient Radiology, Nevada Cancer Coalition, Mexican Consulate, Women's Health Connection, University of Nevada Cooperative Extension, Access to Healthcare Network, Southern Nevada Health District

Senior Peer Cou	inseling
Significant Health Needs Addressed	 Access to Care Chronic Disease Transportation Funding
Program Description	A nation-wide program designed by the Center for Healthy Aging, the Senior Peer Counseling program provides confidential, personal and supportive counseling to people facing the challenges and concerns of growing older, such as: loss and bereavement, retirement, health concerns, relationships, normal aging issues and loneliness.
	Dignity Health's counselors are a team of carefully trained volunteers who provide supportive counseling under the close supervision of mental health professionals.
Community Benefit Category	A1. Community Health Education
Planned Actions for 202	2 - 2024
Program Goal / Anticipated Impact	Discussing concerns with a trained and caring peer counselor can really make a difference in reducing loneliness and depression.
	Counseling offers an outlet to work through feelings, recognize strengths, consider alternatives, learn new coping skills and redirect your life toward greater meaning and purpose.
Measurable Objective(s) with Indicator(s)	Counseling offers an outlet to work through feelings, recognize strengths, consider alternatives, learn new coping skills and
	Counseling offers an outlet to work through feelings, recognize strengths, consider alternatives, learn new coping skills and redirect your life toward greater meaning and purpose. Total Clients Total Counseling Sessions Total Intakes Total Referrals to other programs or services Total Clients who have "completed"